

South Hams District Council and West Devon Borough Council

Our Plan – The Delivery Plan

2016/17 onwards

Overview and Scrutiny Review. March 2016

A delivery plan of actions underpinning the Councils objectives to support communities to have access to housing, employment, services and facilities that meet their needs. A plan that supports communities that are resilient, safe and able to make choices about their future.

Our Plan - The Delivery Plan

This Delivery Plan sets out actions for 2016- 2017 and beyond. It establishes what the District and Borough Councils will do, over and above day to day delivery, to support local communities, businesses and individuals. The actions are grouped under the following Our Plan objectives identified by the Councils.

High Priority

Economy - Creating places for enterprise to thrive and business to grow

Homes - Enabling homes that meet the needs of all

Medium Priority

Infrastructure - Securing the services and facilities that meet the needs of our communities

Communities - Empowering residents to create strong communities

Wellbeing - Supporting positive safe and healthy lifestyles

Environment - Protecting, conserving and enhancing our built and natural environment

Reduced Priority

Heritage - Celebrating our past and protecting our heritage for the future

Resources - Promoting energy efficiency and more effective use of our natural resources

The actions will underpin the delivery of Our Plan and they emerge from community, business and individual feedback under the guidance of Councillors. These actions pick up, and drive forward, earlier delivery plans and provide a continued ambition to support strong communities. The actions are largely identical across South Hams and West Devon – any variations are shown in the Plan.

The actions will be delivered through the new working structures at South Hams and West Devon Councils and will be subject to monitoring and reporting. The Overview and Scrutiny Panels at both Councils will keep the Actions under regular monitoring and review.

The Delivery Plan does not include the following

- Day to day activities
- Internal operational changes generated by T18

Progress on the actions will be assessed as follows

	Completed (or to be completed by end of the financial year)
	On target for completion with work to be carried forward
	Commenced but behind timescale
	Not commenced

Economy - Creating places for enterprise to thrive and business to grow

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
<p>Clarify and deliver an Economic Development Programme</p>	<p>Co-ordinated programme.</p> <p>Consider inclusion, and extent, of:</p> <p>Support to existing business.</p> <p>Promote inward investment.</p> <p>Support skills training .</p> <p>Promote Work Hub development.</p> <p>Town centre vibrancy</p> <p>Fast track planning process.</p> <p>Apprenticeship schemes.</p> <p>Business Voice and Forum.</p> <p>Local Plan policy & allocation.</p> <p>Funding and grant opportunities.</p> <p>Partner working.</p>	<p>Increased employment opportunities.</p> <p>Improved quality of opportunities</p> <p>Improved skills base</p> <p>Increased land availability</p>	<p>TBC</p> <p>Number of jobs?</p> <p>Unemployment levels?</p> <p>Apprenticeships?</p> <p>Land availability?</p> <p>Increased Business Rates?</p>	<p>June 2016</p>	<p>Place Making & Development Management</p>	

Homes - Enabling homes that meet the needs of all

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Implement a Housing Delivery Programme	<p>Co-ordinated programme of:</p> <ul style="list-style-type: none"> Council capital projects Partnership funded projects Planning Policy review Advice and support Empty Homes recovery Fast track planning process Self build, custom build, brownfield and small sites register Community Land Trust support Homelessness Prevention Fuel Poverty Independent living (Disabled Facilities Grant) Private sector housing including enforcement, mobile homes and HMOs 	<p>Increased Housing supply</p> <p>Increased range of affordable housing (including rented)</p> <p>Improved Housing quality</p>	<p>TBC</p> <p>House completions?</p> <p>Housing waiting lists?</p> <p>Land availability?</p> <p>Government performance targets?</p> <p>New homes bonus?</p> <p>Homelessness?</p> <p>Temporary Accommodation?</p> <p>Disabled Facilities Grants?</p>	September 2016	Place Making & Housing, Revs and Bens	

Infrastructure - Securing the services and facilities that meet the needs of our communities

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Renew Strategic Infrastructure Delivery Plan	Refresh as part of Local Plan process to address to deliver a plan signed up by all relevent parties Review use of CIL/s.106	Identified actions for Community Facilities Pedestrian, Cycle, Public Transport and Highways & Rail links Education and Skills Broadband and Utilities Green Infrastructure including flood prevention	TBC Projects delivered Income invested Employment created	Mar 2017	Place Making	
Waste Review	Conclude Waste service review	Secured and improved service	Recycling outcomes Waste reduction outcomes Cost outcomes Income generation Waste education	Decemebr 2016	Strategy and Commisisioning	
Grounds Maintenance Review	Implement Grounds Maintenance review	Secured and improved service	Secured and improved service Income generation Community links	April 2017	Strategy and Commissioning	

Communities - Empowering residents to create strong communities

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Produce Local Plan	Joint Local Plan addressing Land use policies and allocations	Production and subsequent adoption of Local Plan	TBC Sound Plan? Housing & Employment allocations?	Autumn/winter 2016	Place Making	
Implement a coordinated Community Support Offer	Refreshed and streamlined offer to communities including Localism Act work (i.e Right to Bid, service improvement , assets of community value, right to build etc) Grants and funding Community Project Support Advice and support Community Asset Transfer Policy Neighbourhood/ parish Plan Support Liasion arrangements (i.e Town, Parish and community meetings) Signposting to partners and other community support	Informed community groups and Town and Parish Councils Clear web information and signposting Efficient allocation of available funds Clear community support arrangements	TBC Number of projects? Funding allocated? Impacts and influence?	June 2016	Locality	

Wellbeing - Supporting positive safe and healthy lifestyles

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Implement Public Health working group	Partnership based Public Health Working Group to monitor existing public health interventions and to co-ordinate delivery of the Public Health Plan Links to Our Plan Health and Wellbeing priority. Links to strategic Health and Wellbeing Board.	Monitoring of outcomes of public health grant funded interventions Co-ordinated approach across CoP's and with partners Increased influence in facility provision	TBC Health outcomes	June 2016	Environmental Health	
Complete and implement Health and Wellbeing Procurement	Conclude tender exercise including Leisure Centres	Secured and improved facilities Improved levels of use Improved financial outcome	TBC Level of use Range of users Health outcomes Cost reductions	Nov 2016	Strategy and Commissioning	

Environment - Protecting, conserving and enhancing our built and natural environment

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Support delivery of the agreed Improvement Programmes for South Devon and Tamar Valley AONBs	Support development plans agreed for improvement and improved resilience of both AONB services	Improved service delivery Improved AONB management	TBC Landscape quality outcomes. Community involvement	Dec 2016	Place Making	
Measures to support Design Quality	Identify means of ensuring high quality approach to Design of new development	Identified means of supporting build design support	Quality of new development?	Dec 2016	Place Making	

Heritage - Celebrating our past and protecting our heritage for the future

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Support World Heritage Site designation	Provide input to partnership and produce required guidance documents	Secured designation Maintained condition of WHS	TBC Tourism/ Economic benefits.	Dec 2016	Place Making	

Resources - Promoting energy efficiency and more effective use of our natural resources

Action	How	Outcome	Key Measure(s)	Timescale	Lead	Progress
Support Community Led Energy Conservation and Generation Projects	Provide support to the South West Devon Community Energy Partnership work programme	Increased energy efficiency Increased renewable energy generation Increased community awareness	TBC	June 2016	Place Making	